

Administrative Budget Income Streams History

Why This Discussion: 1. This year the presbytery is drawing down investments to balance the budget; 2. 2. How did we get where we are? 3. Changes are coming. 4. A call to faith and reason – Mt 6:33.

In 2003 and before the Administrative Budget of the Presbytery received funding from two sources: Per Capita (approx \$52,000/ \$82,000) and Synod Partnership funds (\$75,000).

In 2004 Kathy and George were invited to serve as Co-General Presbyters, between them serving one full-time position. At that time, it was projected that the presbytery would run through its reserve funds by yearend of 2006, unless another income stream could be found. It was decided that George and Kathy would attempt to fundraise from friends and people and churches in their past as well as individuals and churches in Montana. So in 2004:

- a. Actual per capita received – Presbytery portion: \$51, 670 / Total, incl GA and Synod: \$82,811
- b. Synod Block Grant received: \$72,162
- c. Goodrich Fundraising: \$13,550. (We served from August through December that year.)
- d. Total income received: \$138,832 / \$154,975

In 2005:

- a. Per capita received: \$54,016 / GA and Synod for tot of \$85,272
- b. Synod Block Grant: \$75,000
- c. Goodrich Fundraising: \$36,119
- d. Actual Total income: \$193,688 on a budget of \$160, 273 - Expenses were \$200, 371.

In 2008:

- a. Per Capita received: \$69,216 / Total: \$99,764
- b. Synod Block Grant: \$62,000 (Decreasing at 10% per year)
- c. Goodrich fundraising: Budgeted to raise:\$44,000 ; actual \$57,135
- d. Total actual income: \$218,901 on annual Budget of \$209,830. Expenses were: \$209,408

IN 2011

- a. Per capita received: \$72,858 / \$106,510 (includes \$2,248 from previous year)
- b. Synod Block Grant: \$46,000
- c. Goodrich Fundraising: \$41, 435
- d. Total: \$193,945 on an annual budget of \$195,664. Expenses were \$207, 404

IN 2013

- a. Total Per capita received: \$83,533 - Spring Hill; West Yellowstone and other reported declines
- b. Synod Partnership Funds received: \$39,990
- c. Goodrich Fundraising: \$40, 272
- d. Transfer from reserve funds to balance the budget \$36,272 to meet actual expenses \$227,497
- e. Yearend 2013 reserve funds:

Fund Balance as of the end of 2013

3.01.2700.0000 Unreserved Fund Balance	(586.04)	(12,781.06)
3.02.2800.0000 General - Administrative	26,661.10	12,861.10
3.03.2805.0000 General - Program	52,005.01	52,005.01
3.04.2700.0000 General - Restricted Admin. (Goodrich-raised funds)	62,264.77	45,587.77

Observations:

1. Through 2011 **Per Capita was pretty steady.** Budgeted total \$84,000 for 2014, back to about where we were in 2004
 - a. The closing of the Red Lodge and Big Sky Churches in 2005-6 had little effect.
 - b. Springhill and West Yellowstone would leave and we would continue for two years to pay per capita to GA on those churches.
 - c. Some churches have reported diminishing memberships.
 - d. We were able to raise per capita to cover much of the drop, but our churches have reported about a 900 member drop since 2003. Perhaps cleaning rolls?
 - e. Not a reasonable source from which to expect to make up the projected shortfall.
 - f. **A PROFOUND THANKS TO ALL PER CAPITA SUPPORTIVE CONGREGATIONS!**
2. **Synod Partnership Funds** have shown a predicted drop since 2003: \$75,000 to \$30,000 in 2014.
 - a. Here is a drop of nearly \$45,000 from the amount received in 2004 to the amount received today.
 - b. These funds have to be replaced from other sources to balance the presented budget.
 - c. **We can be EXTREMELY GRATEFUL to the Synod and GA through the years.**
 - i. We still send on less in per capita to the SYNOD and GA than we receive
 - ii. 2014 we budgeted to send on \$22,000, while receiving \$30,000.
 - d. Six of the Eight Presbyteries in the Synod of the Rocky Mountains are aid-receiving like us.
 - e. The future of the Partnership funds as a fund source for this budget is unclear, but likely to diminish further. So these funds are not a source from which to expect additional income.
3. **Goodrich Fundraising –**
 - a. Originally, we were expected to raise funds to cover ½ of our salary, housing, benefits and ministry expenses – about \$44,000 in 2010. This figure has settled back to \$40,000 per year, or about 44% now. Some of our surplus is being used in 2014 to balance the budget.
 - b. Some years we were blessed and have raised substantially over our budget. These funds have accumulated and may be used to provide our salary in years we do not make our fundraising budget or for our ministry expenses and to fund our sabbatical in 2013.
 - c. ***Could we ramp up our efforts and raise more funds?*** Say \$60,000 a year? Would it be enough? Could we raise enough for our position to be totally supported by fundraising? Not likely. As a leap of faith, yes, but this would be a 1/3 decrease in our total package.
4. **Presbytery Funds to balance –**
 - a. These funds will likely be depleted in 2015 if no additional income is found.
 - b. These funds are not a reliable source of long-term income.
 - c. No other large churches are in the discernment process to consider leaving, so we do not expect other negotiated settlements to use in the budgeting processes.
5. **Other sources of income?** - Grants? 1001? Home Mission Funds may be available?
6. **Where is God leading in this set of circumstances?** The Leadership Cabinet will be asked to explore and chose from various options in the next two months. *A time again for faith with reason....*

What Do We Get For Our Per Capita Dollars?

A whole lot more than we actually pay for!

This year the presbytery expects to pay \$204,000 to do its work. Here's where per capita helps:

- a. \$80,400 comes from per capita --- 39.4% of the total administrative budget.
- b. \$30,000 comes from the Synod Block Grant --- 14.7%
- c. \$40,000 comes from funds George and Kathy raise 33 different donors, most within YP --- 19.6%
- d. \$54,000 comes from Endowment/General funds --- 26.4%

So in 2014 per capita funds will pay for 39.4% of the work of the presbytery... This is a fantastic deal.

But What Does the Per Capita (Latin for "per head") Actually Help Provide For?

The major expense is George and Kathy's ministry among us – per capita in 2014 will pay 43.6% of the complete package including ministry expenses (travel, road meals, etc.) Wherever George and Kathy are, however they are serving, they are your per capita dollars at work... When...

- a. ... they travel to and preach or teach or advise in your church,
- b. ... they meet with all the pastor cluster groups,
- c. ... they resource the Leadership, the CoM, the various committees, planning teams, etc.
- d. ... they meet with and counsel pastors, leaders and their families,
- e. ... and say, "Yes," to assisting committees with their work,
- f. ... George helps direct the camp for two weeks and is the speaker each week for about 50 of our young Presbyterians,
- g. ... George meets with sessions, runs retreats for sessions and churches, meets with pulpit nominating committees,
- h. ... you call George or Kathy on the phone with a question or problem,
- i. ... when and as they pastor the pastors, resource the churches and help administrate the presbytery....

.... George and Kathy are your per capita dollars at work.

And so is the rest of your presbytery staff:

- a. Ron Hanson, our part-time(15-20 hours a week) Stated Clerk, who...
 - a. ... helps us with all the minutes of the presbytery and churches,
 - b. ... keeps the presbytery on track interpreting the Book of Order,
 - c. ... who travels to and helps in our churches,
 - d. ... who meets with, advises and does minutes for most of our meetings.
 - e. ... frequently offers advice and assistance when we all call him.

- b. Susan Seibert, our office manager, works in the mornings (1/2 time), Monday-Friday. Who...
 - a. ... Answers your questions when you call the presbytery office,
 - b. ... Processes all income, produces year end tax receipt notices, tracks our presbytery e-mail, keeps the website and the calendar and databases updated, advises on some government regulations, and much more...

- c. Sheryl Hallin, is our part time (5-6 hours a week on average) presbytery treasurer. Sheryl...
 - a. ... Receives and pays all bills, including the vouchers we all submit,
 - b. ... Tracks all our expenditures and prepares our monthly budget reports,
 - c. ... interfaces with our bank,
 - d. ... works closely to advise our Budget and Finance Committee

In addition to the presbytery staff, your per capita partially pays for the following...

- a. The presbytery office in Bozeman... the phone and utilities, insurance. And we get a great deal from Ric Tieman, elder at FPC, Bozeman who rents space to us at a rock-bottom price.
- b. Many of the expenses of each presbytery meeting about \$8,300 a year.... Your vouchers to reimburse you for mileage are the largest expense.
- c. All expenses for all committees and meetings. This year CoM/PMT expects to spend \$6,300 and the Leadership Cabinet, \$5,050 to do their work. Most of these dollars are reimbursed expenses back to you.

Finally, the per capita expenses break out as follows....

- a. \$58,000 will remain with the presbytery to do its work.
- b. \$10,000 will go on to the Synod for its annual meeting, its committees and forums, and for the Synod Exec David Ezekiel to travel among us.
- c. \$12,400 will go to the General Assembly. These funds will help pay the salaries and expenses of our helpful staff in Louisville, for our commissioners who will go to Detroit this year and represent us at this year's General Assembly.

SO THANK YOU FOR PAYING YOUR PER CAPITA! You are helping Christ Mission by resourcing and strengthening all the churches in Yellowstone Presbytery and beyond! For any further questions, please ask, and we will gladly offer whatever answers we can!

Presbytery Office 203-B Haggerty Lane, Bozeman, MT, 59715

Phone: 406-586-7706

E-Mail : yellpres@yellowstonepcusa.org

Where does our Mission Pledge to the Presbytery Go?

Your Congregation's Yearly Mission Pledge helps to fund the mission of Yellowstone Presbytery. The Mission Pledge Funds support the Mission Budget, or the program budget of the Presbytery. The Leadership Cabinet proposes this budget and you, as presbytery, vote to approve it each year.

Your church can also request mission funds to assist your congregation in launching a new ministry or sponsoring a mission trip. These funds, in addition to paying for the following mission of the presbytery, are here for you...

Here's the Breakdown - In 2013 the presbytery received from Churches and individuals

- a. \$32,147 in Mission Pledge payments
- b. \$18,390 in Westminster Spires Camp and Youth Event income
- c. \$23,000 from Presbytery Program Funds for a total actual income of
- d. \$79,233...

And Where did the Money Go? Among other causes, all in Montana:

*The Presbytery Camping and Youth Events- Nearly every camping and youth program in the country is a mission. They do not pay for themselves. We are no exception. The camping and youth program expended \$39,228 in 2013. So Your Mission pledges and past gifts underwrote the mission for \$20,838. *Thank you to those churches which pledged!**

*College Campus Ministry – This ministry has no income line. It is completely mission and helps support ministry through Presbyterian and Presbyterian-related ministries to students at MSU, MSU-B and Rocky Mountain College. Last year the presbytery with your help gave \$16,499 to these campus ministries. *Thank you to those Churches which pledged!**

*Last year the Mission Committee – Gave \$4,800 in support of scholarships and donation to the Western National Leadership Training (WNLT); the Institute for Peace Ministries at Rocky Mountain College; and helped fund several mission requests for churches, including funds to help the churches in Hysham and Miles City launch pre-school programs. How might we help your church launch a ministry? *Thank you to those churches which pledged!**

*Montana Association of Churches – Yearly we donate \$3,500 to this good work which unites and speaks for congregations of all denominations across Montana. *Thank you to those Churches which pledged!**

In 2014 the main addition to the program budget expenditures is \$15,000 for the salaries and expenses of the Co-General Presbyters, as the Leadership Cabinet has determined that much of their work is mission, too.

*So thanks to those Churches which pledged! Don't know if your church has pledged? *It is not too late for those churches not yet pledging! Ask George or call Susan in the presbytery office: 406-586-7706.**